



MUSKWA-KECHIKA ADVISORY BOARD

**STRATEGIC DIRECTION AND OPERATIONAL BUSINESS PLAN:
2013/14 – 2014/15**

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PART A – STRATEGIC DIRECTION

A.1 ADVISORY BOARD

In recognition of its unique wilderness and globally significant abundance and diversity of wildlife and ecosystems on which they depend the Government of British Columbia (Government) established the Muskwa-Kechika Management Area (Management Area) in 1997 by passing the *Muskwa-Kechika Management Plan Regulation (Regulation)*. The following year in 1998 the Government passed the *Muskwa-Kechika Management Area Act (Act)*.

The Management Area was originally founded on consensus recommendations arising from the Fort Nelson and Fort St. John Land and Resource Management Plans (LRMP). In 2000 the Management Area was expanded to include parts of the Mackenzie LRMP area and now encompasses 6.4 million hectares designated as Protected Areas, Special Wildland Resource Management Zones, Special Resource Management Zones and Enhanced Resource Management Zones.

Through the zoning framework approximately 25% of the Management Area is protected from industrial and other development. In the remaining 75% of the Management Area resource development is permitted only in a manner that ensures the wilderness quality and diversity of wildlife and ecosystems on which they depend are maintained in perpetuity.

The Muskwa-Kechika Advisory Board was created by virtue of the *Act* and the *Regulation* with a mission to advise Government on natural resource management within the Management Area.¹ The mandate² of the Advisory Board is to provide advice to Government to ensure that activities within the Management Area are consistent with the objectives of the Muskwa-Kechika Management Plan.

The responsibilities³ of the Advisory Board include the following:

- a) conducting semi-annual reviews of the issuance of tenures and approval of operational activities by Government and to examine the achievement of Management Plan objectives through local strategic planning and operational activities;
- b) reporting at least annually to the public and the Premier on the results of the Advisory Board semi-annual reviews and any other issues related to the management of the Management Area;
- c) providing advice to the Northeast Managers Committee and the Omineca Managers Committee⁴ on corporate priorities for and coordination of local strategic planning in the Management Area;
- d) facilitating provincial, national and international exposure of the values and management of the Management Area;

- e) recommending and implementing measures to raise money for the Muskwa-Kechika Trust Fund;
- f) reviewing proposals and funding requests for, but not limited to, research projects and making recommendations for expenditures from the Muskwa-Kechika Trust Fund;
- g) supporting the initiation of local strategic plans for the Management Area to achieve Management Plan objectives;
- h) ensuring adequate public consultation in the preparation and approval of local strategic plans, amendments to the Management Plan, any other significant policy issues for the Management Area or as requested by the Northeast Managers Committee or the Omineca Managers Committee; and,
- i) providing recommendations to the Environment and Land Use Committee on proposed amendments to the Management Plan.

A.2 VALUE OF THE ADVISORY BOARD

Government has a strong track record of creating and implementing collaborative planning processes in the field of natural resource management dating back at least to the formation of the British Columbia Round Table on Forestry, the British Columbia Round Table on the Environment and the Economy, the launching of the provincial Protected Areas Strategy, the establishment of the Commission on Resources and Environment that coordinated regional land use plans on Vancouver Island and in the Cariboo Chilcotin and East and West Kootenays as well as many other multi-stakeholder LRMP processes coordinated by the then Ministry of Forests and Land Use Coordination Office throughout the 1990s.

The establishment of the Management Area, the *Act* and *Regulation* and the Advisory Board is a compelling example of Government leadership in pioneering and refining innovative, collaborative resource management planning processes. When the Management Area and Advisory Board were created Government recognized that the formation of a multi-party roundtable of representatives from First Nations, local communities, guides and outfitters, industry, labour and the environmental sector would afford a distinct opportunity to receive valued advice on how to balance environmental protection with economic development in a large relatively undeveloped area of the Province endowed with a globally significant abundance and diversity of wildlife and ecosystems.

In addition to the valued advice it has provided Government over the past sixteen years a noteworthy strength of the Advisory Board has been the development and maintenance of its relationship with First Nations whose territories include portions or all of the Management Area. Today the Advisory Board continues its work in strengthening these relationships with the objective that every First Nation whose territory includes a portion or all of the Management Area is represented on the Advisory Board.

The wisdom, experience, perspective and relationship of First Nations with the Management Area are invaluable to the Advisory Board as it delivers its mission, mandate and responsibilities. Government-to-Government discussions regarding the Management Area are rightfully not an

accountability or responsibility of the Advisory Board and First Nations participation on the Advisory Board should not to be construed as consultation in regard to, or representation of, First Nations Rights or Title in the Management Area.

Since its inception in 1997 considerable learnings and relationships have developed on the Advisory Board. The trust, knowledge and wisdom of the diverse cross-section of First Nations, local communities, guides and outfitters, industry, labour and the environmental sector that comprise the Advisory Board position it to be an attractive and persuasive source of advice to Government – not only for the Management Area itself but potentially for all of northern British Columbia. The Advisory Board understands the complexity, challenges and opportunities facing the Management Area and the northern region of the Province as Government ‘works to seize the economic opportunity of a lifetime presented to all of us by our surplus natural gas’.⁵

In summary the value that the Advisory Board brings to Government as it develops and implements a cross-sectoral integrated natural resource management framework and cumulative effects management framework that balances economic, social and environmental values in the Management Area and the northern region of the Province is:

- an increased likelihood of public and other interest groups endorsing resource development decisions because these decisions are founded on Advisory Board consensus-based advice;
- advice from an Advisory Board that has broad sectoral and First Nations representation that is independent of or arms-length to Government affords significant credibility to Government policy and regulatory decision-making processes not only in the Management Area but outside the Management Area;
- advice that increases the likelihood that industry will maintain its social licence to conduct operations not only in the Management Area but outside the Management Area;
- an increased likelihood that the public interest will be met and maintained because a greater range of alternatives and options are likely to be considered through interaction among Advisory Board members which ensures that mutual interests are addressed in the outcomes achieved; and,
- advice that increases certainty, clarity and predictability necessary not only to industry but Government to guide planning and operations.

A.3 STRATEGIC DIRECTION AND OPERATIONAL BUSINESS PLAN

The Advisory Board *Strategic Direction and Operational Business Plan: 2013/14 - 2014/15 (Business Plan)* provides a multi-party consensus for the Management Area that defines the goals, objectives and targets that we believe must be accomplished in the next two fiscal years. The *Business Plan* acts as a guide for future Advisory Board decisions, sets our priorities and explains the way in which we will deliver our mission, mandate and responsibilities.

The draft *Business Plan* was endorsed and adopted in March 2013 at an Advisory Board meeting in Prince George. Between the time the draft *Business Plan* was endorsed and adopted by the Advisory Board and finalized and approved by the Advisory Board Executive Committee British Columbians participated in a provincial election.

Although the Advisory Board is an apolitical organization, as part of its due diligence in finalizing and approving the *Business Plan*, the Executive Committee reviewed the June 26, 2013 *Speech From The Throne* and the individual *Mandate Letters* issued by the Premier to each Minister with resource management responsibilities in the Management Area. These documents provided context for finalizing and approving the document and helped to inform the Executive Committee as to the resource management priorities of Government.

In addition the Executive Committee met with the Assistant Deputy Minister, Regional Operations, North Area and the Executive Director, Regional Operations, North Area to review the draft document and receive their input and feedback prior to finalizing and approving the *Business Plan*.

A.4 VISION

The basis of the vision for the Management Area is the Preamble to the *Act* which states:

The Muskwa-Kechika Management Area is an area of unique wilderness in northeastern British Columbia that is endowed with a globally significant abundance and diversity of wildlife; the management intent to maintain in perpetuity the wilderness quality and diversity of wildlife and the ecosystems on which they depend while allowing resource development and use; recognizing the long-term maintenance of wilderness characteristics is critical to the social and cultural well-being of First Nations and other people in the area; the integration of management activities especially related to the planning, development of road access is central to achieving the intent and the long-term objective is to return the lands to their natural state as development activities are completed.

Using the Preamble to the *Act* as its basis the Advisory Board crafted the following vision statement for the Management Area in 2001:

The Muskwa-Kechika Management Area is a globally significant area of wilderness, wildlife and cultures, to be maintained in perpetuity, where world class integrated resource management decision making is practiced ensuring that resource development and other human activities take place in harmony with wilderness quality, wildlife and the dynamic ecosystems on which they depend.

As the policy and regulatory decision-maker for the Management Area the Government's role is to exercise its authority based on advice and guidance from the Advisory Board. Underpinning the relationship between Government and the Advisory Board in this regard is a common and shared understanding of the Preamble to the *Act* and a common and shared vision for the Management Area.

As an Advisory Board we acknowledge and recognize Government's desire to 'take the strengths of British Columbia and convert them into competitive advantages and turn opportunity into lasting economic benefit for all British Columbians'.⁶ At the same time our mission as the Advisory Board is to advise Government on natural resource management within the Management Area such that the management intent of maintaining in perpetuity the wilderness quality and diversity of wildlife and the ecosystems on which they depend is not compromised.

Almost everyone understands that a house is built from the foundation up and if the foundation isn't solid then the rest of the structure is compromised. For the Advisory Board the same can be said for the Management Area. Unfortunately since its establishment in 1997 a clearly articulated common and shared vision for the Management Area has never existed between Government and the Advisory Board. The Advisory Board feels strongly that such a vision is the equivalent of the foundation for a house. We firmly believe that a common and shared vision between Government and the Advisory Board for the Management Area is essential to guide both Government and the Advisory Board in the effective delivery of our respective accountabilities.

Addressing this issue is a high priority for the Advisory Board and we look forward to working with the Northeast and Omineca Regional Executive Directors to develop a common and shared understanding of the vision for the Management Area that will be presented to Government and the Advisory Board for approval in December 2013.

A.5 CONTEXT

During the past year the Advisory Board has had many opportunities to meet with officials from the Ministry of Forests, Lands and Natural Resource Operations. These meetings have been very positive, collaborative and productive and immensely helpful for Advisory Board members - in particular as it relates to our understanding and appreciation of Government priorities.

Ministry officials have indicated to us that many of the resource management planning processes and products formerly used by Government in the Province and the Management Area are no longer practiced or implemented by resource management policy and regulatory decision-makers. It is now clear that Government is transitioning to an integrated approach to the planning, management and regulation of Crown lands and resources in British Columbia.

In recognition of this change the Advisory Board *Business Plan* establishes a meaningful and logical transition from existing natural resource management and decision making processes in the Management Area that are largely sector specific to a cross-sectoral or more integrated natural resource management and decision making framework. The *Business Plan* also sets strategies and commitments that anticipate economic realities over the next two fiscal years.

In other words we have designed our *Business Plan* to address not only immediate priorities in the Management Area but set the foundation for creating a cross-sectoral integrated natural resource management framework and cumulative effects management framework that balances protection of wilderness values with economic opportunity development - including industry need for clarity, certainty and predictability.

Given the unique range of opportunities and challenges in the Management Area, integrated resource management success in this large area of the Province is likely to serve as or lead to exemplary processes, procedures and tools for use by Government outside the Management Area. Therefore one of our objectives as an Advisory Board in communicating integrated resource management successes and learnings from the Management Area is to promote the results and outcomes as a set of best management practices for use throughout British Columbia and potentially elsewhere.

A.6 OPPORTUNITIES AND CHALLENGES

Integrated Resource Management Framework

As a result of the meetings with Ministry of Forests, Lands and Natural Resource Operations officials described previously the Advisory Board commits to providing the nature and type of advice necessary to help Government as it shifts from the existing sector specific planning framework in the Management Area to a cross-sectoral integrated natural resource management framework that will streamline and improve authorizations and decision making processes. By providing this type of advice we are signalling our desire to partner with Government in the development of a cross-sectoral integrated natural resource management framework for the Management Area and the Province.

In the opinion of the Advisory Board the Government's proposed cross-sectoral integrated natural resource management framework for the Management Area must build on and take advantage of already existing plans, projects and research that have been initiated in the Management Area. Research that results from the Advisory Board's Collaborative Partnership Agreement with the University of British Columbia (UNBC) also provides valuable information and guidance in the development of the Government's proposed cross-sectoral integrated natural resource management framework. We encourage the Ministry to meet with UNBC officials to discuss this potential opportunity. Initiatives that result from future Advisory Board collaborative partnership agreements with other academic institutions may further strengthen and enhance the development of such a framework.

Cumulative Effects Management Framework

The Ministry of Forests, Lands and Natural Resource Operations is in the process of developing a cumulative effects management framework for the Province that will also apply to the Management Area. The Advisory Board believes the Management Area or a portion of the Management Area may present a rare and unique opportunity to be a cumulative effects management pilot project study area. In this regard we will work collaboratively with Ministry officials and provide advice in regard to the development of a cumulative effects management framework for the Management Area which may in turn have application for the rest of the Province.

This opportunity exists in the Management Area because we believe it offers an essentially pristine landscape (a clean slate as it were) upon which to design, test and implement a cumulative effects management framework as opposed to the challenge outside of the Management Area of trying to "retrofit" such a framework onto an often already heavily

modified landscape. The information and learnings arising from undertaking this work in the Management Area will be invaluable to Ministry endeavours outside the Management Area.

Monitoring and Reporting Framework

The Government of British Columbia is striving 'to find a balance between commercial and recreational activities on Crown lands to ensure that all British Columbians benefit from our natural environment'.⁷ In this regard the Government is developing both an integrated resource management framework and a cumulative effects management framework for the Province which will have direct applicability to the Management Area.

Once these frameworks are developed and in place the role of the Advisory Board will primarily focus on monitoring and reporting on the effectiveness of the management frameworks in achieving a common and shared vision for the Management Area. We look forward to working with the Government in the development and implementation of an action plan to create a monitoring and reporting framework for use by the Advisory Board.

Diversified and Sustainable Funding

The Advisory Board is aware that Government 'will undertake a core review of all agencies, boards and commissions to ensure that resources are being used in the best interests and priorities of British Columbians and that the goal of the core review is to free up as many resources in government as possible to redeploy to the core objectives of Government or provide flexibility to the Minister of Finance as he manages the provincial books'.⁸

Since its creation in 1997 the Advisory Board has for the most part relied completely on Government funding to support the delivery of its mission, mandate and responsibilities (including research initiatives) within the Management Area. We clearly understand and appreciate that Government's 'first priorities are to bring back the legislature to pass *Balanced Budget 2013* and ensure that Government does not grow'.⁹

To that end the Advisory Board will develop and implement an action plan including a communications strategy to identify potential options for achieving a sustainable and diversified funding model that ensures our continued ability to deliver our mission, mandate and responsibilities as defined in the *Act* and *Regulation*. We will meet with officials from the Ministry of Forests, Lands and Natural Resource Operations in the Fall 2013 to scope out the parameters and expectations for such a plan.

The Advisory Board is made up of members appointed by the Premier. Members provide countless hours of voluntary, in-kind service (not to mention foregoing personal employment income) in the discharge of their responsibilities on behalf of British Columbians and Government. An immediate challenge facing the Advisory Board is that we began the 2013/14 fiscal year with cash assets of only \$25,909.98 but our operations expenditures (primarily travel and accommodations for members to attend Advisory Board meetings and Working Group meetings) are forecast to be \$116,387.00 (Part C).

A.7 COMMITMENTS

The Management Area is a place of extraordinary beauty, great environmental significance, rare biological diversity and home to First Nations from time immemorial. As Advisory Board members we appreciate and accept our responsibility assisting Government in the stewardship of the Management Area - to honour its past, care for its present and protect its future.

Today we know that the Management Area is facing many challenges. Some of these are global in nature such as climate change. Others are regional including Government and industry desire 'to bring at least one LNG pipeline and terminal online by 2015 and have three in operation by 2020'¹⁰. While still others are local and site specific.

The Advisory Board *Business Plan* describes our strategy for the Management Area in the form of goals, objectives and targets that we feel must be accomplished in the next two fiscal years. We are active and engaged and increasingly confident that through careful planning, ingenuity and self-reliance we will continue to provide unparalleled advice and counsel to Government and be recognized by Government as an essential service in aiding Government in the delivery of its mandate in the northern region of the Province.

In this regard the Advisory Board commits to focus its efforts on the following themes over the next two fiscal years:

1. *Common and Shared Vision*

- lead an initiative to achieve a common and shared vision between the Advisory Board and Government for the Management Area

2. *Integrated Resource Management*

- partner with Government in the development of a cross-sectoral integrated natural resource management framework for the Management Area

3. *Cumulative Effects Management*

- work collaboratively with Government and provide advice in regard to the development of a cumulative effects management framework for the Management Area

4. *Monitoring and Reporting*

- join with Government in the development and implementation of an action plan to create a monitoring and reporting framework for the Management Area

5. *Diversified and Sustainable Funding*

- develop and implement an action plan including a communications strategy to identify potential options for achieving sustainable and diversified funding for the Advisory Board

PART B – OPERATIONAL BUSINESS PLAN: 2013/14

The Advisory Board *Operational Business Plan: 2013/14* is founded on the goals described for each of our strategic commitments, the challenges and opportunities we and the Management Area face as we enter the 2013/14 fiscal year and our interpretation of the Preamble to the Act.

The *Operational Business Plan: 2013/14* is comprised of twelve (12) specific objectives and associated targets - in other words a 'what' the Advisory Board will be working on during the 2013/14 fiscal year and 'when' it will be accomplished. For each objective the Advisory Board has or will establish a Working Group.

Working Groups normally comprise four to five Advisory Board members who voluntarily devote the time and effort necessary to accomplish the work required. Working Groups report to the full Advisory Board and disband as soon as their objective has been achieved.

Most Working Groups are required to travel to meet with Government officials or others in the performance of their duties. These travel and accommodation expenses represent approximately 31% of the Advisory Board's 2013/14 operations budget (Part C).

B.1 STRATEGIC DIRECTION AND OPERATIONAL BUSINESS PLAN

Our Objective:

- to finalize the Advisory Board *Strategic Direction and Operational Business Plan: 2013/14 – 2014/15* based on Advisory Board endorsement and adoption at the March 2013 meeting and submit to the Minister of Forests, Lands and Natural Resource Operations for approval

Our Targets and Comments:

- July 10, 2013 – send the endorsed *Strategic Direction and Operational Business Plan: 2013/14 – 2014/15* to the Assistant Deputy Minister, Regional Operations, North Area and the Executive Director, Regional Operations, North Area for review
- July 12, 2013 – meet with the Assistant Deputy Minister, Regional Operations, North Area and Executive Director, Regional Operations, North Area to seek their input and comment
- August 28, 2013 – Executive Committee approval of the *Strategic Direction and Operational Business Plan: 2013/14 – 2014/15*

- September 3, 2013 – submit the *Strategic Direction and Operational Business Plan: 2013/14 – 2014/15* to the Minister of Forests, Lands and Natural Resource Operations for approval
- September 2013 – meet with the Minister of Forests, Lands and Natural Resource Operations to discuss the *Strategic Direction and Operational Business Plan: 2013/14 – 2014/15*
- travel and accommodation expenses for Advisory Board members will be required

B.2 MINERAL TENURES

Our Objective:

- to provide advice to Government regarding the criteria necessary to determine under what conditions mineral tenures staked in the Management Area can be developed

Our Targets and Comments:

- October 23, 2013 – Working Group recommendations will be provided to the Advisory Board for approval
- November 15, 2013 – Advisory Board advice letter will be sent to the Government
- consulting expenses will be required

B.3 OUTDOOR ADVENTURE AND ECO-TOURISM

Our Objective:

- to promote the Management Area as the cornerstone for the Government and the Minister of State for Tourism and Small Business 'initiative to execute on the provincial tourism strategy and achieve goals as described in *Gaining the Edge*'¹¹ as they relate to the Outdoor Adventure and Eco-tourism priority product focus area for the northern region of the Province

Our Targets and Comments:

- October 2013 – meet with Ministry officials to confirm the parameters of the Government initiative as stated in the Minister's Mandate Letter
- December 2013 – confirm path forward with Ministry officials
- travel and accommodation expenses for Advisory Board members will be required

B.4 VISION FOR THE MANAGEMENT AREA

Our Objective:

- to develop a common and shared understanding between the Advisory Board and Government regarding the vision for the Management Area

Our Targets and Comments:

- October 23, 2013 - draft recommendations will be provided to the Advisory Board for endorsement
- November 2013 - meet with the Northeast and Omineca Regional Executive Directors
- December 2013 - a common and shared vision for the Management Area will be sent to the Advisory Board and Government for approval
- travel and accommodation expenses for Advisory Board members will be required

B.5 PARK MANAGEMENT PLANS

Our Objective:

- to review and provide advice to Government on the recommended final draft Northern Rocky Mountains and Redfern Kelly Park Management Plans

Our Targets and Comments:

- September 2013 – Working Group expects to receive the recommended final draft Park Management Plans from Government for review
- October 23, 2013 – Working Group recommendations will be provided to the Advisory Board for approval
- November 15, 2013 - Advisory Board advice letter will be sent to the Government
- travel and accommodation expenses for Advisory Board members will not be required

B.6 DIVERSIFY AND SUSTAIN ADVISORY BOARD FUNDING

Our Objective:

- to develop and implement an Action Plan, including a Communications Strategy, to increase support for the Management Area and the Advisory Board as well as to Diversify and Sustain Advisory Board Funding

Our Targets and Comments:

- October 23, 2013 – Working Group will provide a draft Action Plan and Communications Strategy to the Advisory Board for review and comment
- October 2013 – Working Group will meet with Ministry of Forests, Lands and Natural Resource Operations officials to seek their input and advice
- March 2014 - Working Group recommendations will be provided to the Advisory Board for endorsement
- March 2014 – the Action Plan and Communications Strategy will be sent to the Minister of Forests, Lands and Natural Resource Operations for approval
- travel and accommodation expenses for Advisory Board members will be required

B.7 WIND ENERGY PROJECTS

Our Objective:

- to provide advice to Government regarding the criteria necessary to determine under what conditions wind energy projects in the Management Area can be developed

Our Targets and Comments:

- March 2014 – Working Group will provide recommendations to the Advisory Board for approval
- March 31, 2014 – Advisory Board advice letter will be sent to the Government
- travel and accommodation expenses for Advisory Board members will be required

B.8 STRATEGIC DIRECTION AND OPERATIONAL BUSINESS PLAN: 2014/15 – 2016/17

Our Objective:

- to prepare the Advisory Board *Strategic Direction and Operational Business Plan: 2014/15 – 2016/17* returning to a three year planning cycle including an annual work plan and budget and submit to the Ministry of Forests, Lands and Natural Resource Operations for approval

Our Targets and Comments:

- January 2014 – the draft *Strategic Direction and Operational Business Plan: 2014/15 – 2016/17* will be provided to the Northeast and Omineca Regional Executive Directors for their review and feedback
- March 2014 – the *Strategic Direction and Operational Business Plan: 2014/15 – 2016/17* will be provided to the Advisory Board for endorsement and adoption
- March 31, 2014 - the *Strategic Direction and Operational Business Plan: 2014/15 – 2016/17* will be sent to the Minister of Forests, Lands and Natural Resource Operations for approval
- travel and accommodation expenses for Advisory Board members will be required

B.9 ADVISORY BOARD PRINCIPLES, POLICIES AND PROCEDURES

Our Objective:

- to revise and update as necessary the Advisory Board Principles, Policies and Procedures Manual supporting its consensus-based decision making process

Our Targets and Comments:

- March 2014 – Working Group will provide recommendations to the Advisory Board for approval

- March 31, 2014 – the revised and updated Principles, Policies and Procedures Manual will be sent to the Assistant Deputy Minister, Regional Operations, North Area for approval
- travel and accommodation expenses for Advisory Board members will not be required

B.10 MUSKWA-KECHIKA TRUST FUND

Our Objective:

- to review the status of the Muskwa-Kechika Trust Fund and confirm with the Government if the Trust Fund can be used to support future funding opportunities

Our Targets and Comments:

- January 2014 – meet with Ministry of Forests, Lands and Natural Resource Operations officials to discuss the status of the Trust Fund
- March 31, 2014 – receive Government confirmation as to the ability of the Trust Fund to be used for future funding opportunities
- travel and accommodation expenses for Advisory Board members will not be required

B.11 UNBC COLLABORATIVE PARTNERSHIP AGREEMENT

Our Objective:

- to participate on the Working Group that provides oversight to the UNBC Collaborative Partnership Agreement established between the Advisory Board and UNBC

Our Targets and Comments:

- Fall 2013 – attend and participate in a Working Group meeting
- Spring 2014 – attend and participate in a Working Group meeting
- travel and accommodation expenses for Advisory Board members will be required

B.12 REGIONAL MANAGERS COMMITTEE MEETINGS

Our Objective:

- to attend and participate in the Northeast Managers and Omineca Managers Committee Meetings

Our Targets and Comments:

- Fall 2013 – conference call into a Northeast Managers and Omineca Managers Committee Meeting
- Spring 2014 – conference call into a Northeast Managers and Omineca Managers Committee Meeting
- travel and accommodation expenses for Advisory Board members will not be required

PART C – OPERATIONS BUDGET: 2013/14

	Q1 (April – June)	Q2 (July – Sept)	Q3 (Oct – Dec)	Q4 (Jan – March)
ASSETS				
▪ cash held with RNA	\$25,909.98	\$11,272.38	\$22.38	\$0.00
▪ anticipated funding from the Government of British Columbia	\$0.00	\$0.00	\$40,000.00	\$0.00
▪ anticipated funding from other sources	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL:	\$25,909.98	\$11,272.38	\$40,022.38	(\$12,727.62)
LIABILITIES				
Operational Business Plan Objectives				
▪ Strategic Direction and Operational Business Plan: 2013/14-2014/15	\$0.00	\$0.00	\$4,000.00	\$0.00
▪ Mineral Tenures	\$0.00	\$0.00	\$5,000.00	\$0.00
▪ Outdoor Adventure and Eco-tourism	\$0.00	\$0.00	\$2,500.00	\$2,500.00
▪ Vision for the M-KMA	\$4,048.58	\$0.00	\$6,000.00	\$0.00
▪ Park Management Plans	\$0.00	\$0.00	\$0.00	\$0.00
▪ Diversify and Sustain Advisory Board Funding	\$0.00	\$0.00	\$2,000.00	\$2,000.00
▪ Wind Energy Projects	\$0.00	\$0.00	\$2,500.00	\$2,500.00
▪ Strategic Direction and Operational Business Plan: 2014/15-2016/17	\$0.00	\$0.00	\$2,500.00	\$2,500.00
▪ Advisory Board Principles, Policies and Procedures	\$0.00	\$0.00	\$0.00	\$0.00
▪ Muskwa-Kechika Trust Fund	\$0.00	\$0.00	\$0.00	\$0.00
▪ UNBC Collaborative Partnership Agreement	\$0.00	\$0.00	\$2,000.00	\$2,000.00
▪ Northeast Managers and Omineca Managers Committees	\$0.00	\$0.00	\$0.00	\$0.00
Sub-Total:	\$4,048.58	\$0.00	\$26,500.00	\$11,500.00
Advisory Board Meetings				
▪ Advisory Board member travel and accommodations and facility rental	\$0.00	\$0.00	\$15,000.00	\$15,000.00
Sub-Total:	\$0.00	\$0.00	\$15,000.00	\$15,000.00
M-KMA Secretariat				
▪ Advisory Board, Executive Committee and Working Group support	\$6,714.14	\$7,500.00	\$7,500.00	\$7,500.00
Sub-Total:	\$6,714.14	\$7,500.00	\$7,500.00	\$7,500.00
General and Administrative				
▪ Resources North Association administration fee	\$1,084.27	\$2,000.00	\$2,000.00	\$2,000.00
▪ Advisory Board Chair Honorarium	\$1,500.00	\$750.00	\$750.00	\$750.00
▪ M-KMA Website	\$0.00	\$500.00	\$500.00	\$500.00
▪ teleconference service	\$290.61	\$500.00	\$500.00	\$500.00
▪ support for the Resources North Association Conference	\$1,000.00	\$0.00	\$0.00	\$0.00
Sub-Total:	\$3,874.88	\$3,750.00	\$3,750.00	\$3,750.00
TOTAL:	\$14,637.60	\$11,250.00	\$52,750.00	\$37,750.00
BALANCE				
▪ assets minus liabilities				
TOTAL:	\$11,272.38	\$22.38	(\$12,727.62)	(\$50,477.62)

PART D – OPERATIONAL BUSINESS PLAN: 2014/15

The Advisory Board's *Operational Business Plan: 2014/15* is not as detailed or specific as our *Operational Business Plan: 2013/14*. In part this is because our focus in 2014/15 will address the following three strategic commitments: Integrated Resource Management, Cumulative Effects Management and Monitoring and Reporting. Each of these commitment themes will require extensive discussion with officials from the Ministry of Forests, Lands and Natural Resource Operations to determine specific goals, objectives and targets to be accomplished during the fiscal year.

As is the case for the 2013/14 fiscal year lack of funding to support our operations in 2014/15 will be a significant challenge (Part E) for the Advisory Board. In fact without Government support in the 2013/14 fiscal year and the 2014/15 fiscal year and until sustainable and diversified funding is in place the Advisory Board may have to cease operations.

Not wanting to speculate on the possibility of having to cease our operations the Advisory Board *Operational Business Plan: 2014/15* is comprised of five specific objectives and associated targets. As was the case for the 2013/14 fiscal year an Advisory Board Working Group will be established for each objective.

D.1 ADVISORY REPORT TO THE PREMIER

Our Objective:

- to prepare and submit to the Premier and British Columbians an Advisory Board Report for the fiscal years 2010/11 to 2013/14 regarding the issuance of tenures and the approval of operational activities within the Management Area as they pertain to the achievement of the management intent and vision for the Management Area

Our Target and Comments:

- June 2014 – publish the Advisory Board Report for fiscal years 2010/11 to 2013/14
- consulting fees will be required

D.2 NEW COLLABORATIVE PARTNERSHIP AGREEMENTS

Our Objective:

- to develop and implement an action plan to create new collaborative partnership agreements with other academic institutions that will augment the already existing Collaborative Partnership Agreement with UNBC

Comments:

- the existing Collaborative Partnership Agreement with UNBC is primarily focused on resource management issues within the Management Area
- there is potential and opportunity to develop similar collaborative partnership agreements with other academic institutions in British Columbia and elsewhere in areas such as interest-based, multi-stakeholder decision making regarding balancing environmental protection with economic development
- travel and accommodation expenses for Advisory Board members will be required

D.3 INTEGRATED RESOURCE MANAGEMENT FRAMEWORK

Our Objective:

- to work with and provide advice to Government as it transitions from the existing sector specific planning framework for British Columbia and the Management Area to an Integrated Resource Management Framework

Comments:

- Ministry of Forests, Lands and Natural Resource Operations officials have indicated that many of the resource management planning processes and products formerly used in the Province and the Management Area are no longer practiced or implemented by Government
- the Government is transitioning to an integrated approach to the planning, management and regulation of Crown lands and resources in the Province
- the Advisory Board will work collaboratively with Ministry officials and provide advice in regard to the transition as it applies to the Management Area
- travel and accommodation expenses for Advisory Board members will be required

D.4 CUMULATIVE EFFECTS MANAGEMENT FRAMEWORK

Our Objective:

- to work with and provide advice to Government in regard to the development of a Cumulative Effects Management Framework for British Columbia

Comments:

- the Ministry of Forests, Lands and Natural Resource Operations is in the process of developing a Cumulative Effects Management framework for British Columbia that will also apply to the Management Area
- the Advisory Board believes that the Management Area presents a rare and unique opportunity to be a cumulative effects management pilot project study area
- the Advisory Board will work collaboratively with Ministry officials and provide advice in regard to the development of a Cumulative Effects Management Framework for the Management Area and the Province
- travel and accommodation expenses for Advisory Board members will be required

D.5 MONITORING AND REPORTING FRAMEWORK

Our Objective:

- to work with and provide advice to Government in the development and implementation of an action plan to create a Monitoring and Reporting Framework for the Management Area and a valued role for the Advisory Board in that Framework that ensures the vision for the Management Area is realized

Comments:

- Government is striving to find a balance between commercial and recreational activities on Crown lands in the Province to ensure that all British Columbians will benefit from the natural environment
- in this regard Government is developing an Integrated Resource Management Framework and a Cumulative Effects Management Framework for the Province which will be applicable to the Management Area
- once these initiatives are in place in the Management Area the Advisory Board must transition to a monitoring and reporting role on the effectiveness of the management frameworks in regard to maintaining the vision for the Management Area in perpetuity
- travel and accommodation expenses for Advisory Board members will be required

PART E – OPERATIONS BUDGET: 2014/15

	Q1 (April – June)	Q2 (July – Sept)	Q3 (Oct – Dec)	Q4 (Jan – March)
ASSETS				
▪ cash held with RNA	\$0.00	\$0.00	\$0.00	\$0.00
▪ anticipated funding from the Government of British Columbia	\$0.00	\$0.00	\$0.00	\$0.00
▪ anticipated funding from other sources	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL:	(\$50,477.62)	(\$68,227.62)	(\$89,477.62)	(\$128,227.62)
LIABILITIES				
Operational Business Plan Objectives				
▪ Advisory Board Management Area Report to the Premier	\$2,500.00	\$0.00	\$0.00	\$0.00
▪ New Collaborative Partnership Agreements	\$2,000.00	\$0.00	\$2,000.00	\$0.00
▪ Integrated Resource Management Framework	\$2,000.00	\$3,000.00	\$0.00	\$0.00
▪ Cumulative Effects Management Framework	\$0.00	\$2,000.00	\$3,000.00	\$0.00
▪ Monitoring and Reporting Framework	\$0.00	\$5,000.00	\$7,500.00	\$7,500.00
Sub-Total:	\$6,500.00	\$10,000.00	\$12,500.00	\$7,500.00
Advisory Board Meetings				
▪ Advisory Board member travel and accommodations and facility rental	\$0.00	\$0.00	\$15,000.00	\$15,000.00
Sub-Total:	\$0.00	\$0.00	\$15,000.00	\$15,000.00
M-KMA Secretariat				
▪ Advisory Board, Executive Committee and Working Group support	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
Sub-Total:	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
General and Administrative				
▪ Resources North Association administration fee	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
▪ Advisory Board Chair Honorarium	\$750.00	\$750.00	\$750.00	\$750.00
▪ M-KMA Website	\$500.00	\$500.00	\$500.00	\$500.00
▪ teleconference service	\$500.00	\$500.00	\$500.00	\$500.00
Sub-Total:	\$3,750.00	\$3,750.00	\$3,750.00	\$3,750.00
TOTAL:	\$17,750.00	\$21,250.00	\$38,750.00	\$33,750.00
BALANCE				
▪ assets minus liabilities				
TOTAL:	(\$68,227.62)	(\$89,477.62)	(\$128,227.62)	(\$161,977.62)

Footnotes:

1. Section 9 *Muskwa-Kechika Management Area Act*
2. Section 2.1.1 *Muskwa-Kechika Management Plan Regulation*
3. Section 2.1.1 *Muskwa-Kechika Management Plan Regulation*
4. Committee names reflect the current organizational structure of Government
5. Speech From The Throne – June 26, 2013
6. The BC Jobs Plan – September 2011
7. Mandate Letter: Minister of Forests, Lands and Natural Resource Operations – June 10, 2013
8. Mandate letter: Minister of Energy and Mines and Minister Responsible for Core Review – June 10, 2013
9. Mandate letter: Minister of Energy and Mines and Minister Responsible for Core Review – June 10, 2013
10. The BC Jobs Plan – September 2011
11. Mandate Letter: Minister of State for Tourism and Small Business – June 10, 2013